

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

SCHEDULE 14A

Proxy Statement Pursuant to Section 14(a) of
the Securities Exchange Act of 1934 (Amendment No.)

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
 Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
 Definitive Proxy Statement
 Definitive Additional Materials
 Soliciting Material under §240.14a-12

United Airlines Holdings, Inc.

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check all boxes that apply):

- No fee required.
 Fee paid previously with preliminary materials.
 Fee computed on table in exhibit required by Item 25(b) per Exchange Act Rules 14a-6(i)(1) and 0-11.

Your **Vote** Counts!

UNITED AIRLINES HOLDINGS, INC.

2023 Annual Meeting on May 24, 2023
Vote by May 23, 2023 10:59 PM CT. For shares held in a
Plan, vote by May 21, 2023 10:59 PM CT.



V08558-P85637-Z84225

You invested in UNITED AIRLINES HOLDINGS, INC. and it's time to vote!

You have the right to vote on proposals being presented at the Annual Meeting. **This is an important notice regarding the availability of proxy materials for the stockholder meeting to be held on May 24, 2023.**

Get informed before you vote

View the Notice of 2023 Annual Meeting of Stockholders and the accompanying Proxy Statement, our 2022 Annual Report on Form 10-K and 401(k) Plans Letter online OR you can receive a free paper or email copy of the material(s) by requesting prior to May 10, 2023. If you would like to request a copy of the material(s) for this and/or future stockholder meetings, you may (1) visit www.ProxyVote.com, (2) call 1-800-579-1639 or (3) send an email to sendmaterial@proxyvote.com. If sending an email, please include your control number (indicated below) in the subject line. Unless requested, you will not otherwise receive a paper or email copy. We encourage you to access and review all of the important information contained in the proxy materials before voting.



For complete information and to vote, visit www.ProxyVote.com

Control #

Smartphone users

Point your camera here and
vote without entering a
control number



Vote Virtually at the Meeting*

May 24, 2023
9:00 a.m. Central Time

Virtually at:
www.virtualshareholdermeeting.com/UAL2023

*Please check the meeting materials for any special requirements for meeting attendance.

THIS IS NOT A VOTABLE BALLOT

This is an overview of the proposals being presented at the upcoming stockholder meeting. Please follow the instructions on the reverse side to vote these important matters.

Voting Items	Board Recommends
1. Election of Directors Named in Proxy Statement Nominees:	
1a. Carolyn Corvi	✔ For
1b. Matthew Friend	✔ For
1c. Barney Harford	✔ For
1d. Michele J. Hooper	✔ For
1e. Walter Isaacson	✔ For
1f. James A. C. Kennedy	✔ For
1g. J. Scott Kirby	✔ For
1h. Edward M. Philip	✔ For
1i. Edward L. Shapiro	✔ For
1j. Laysa Ward	✔ For
1k. James M. Whitehurst	✔ For
2. Ratification of Appointment of Ernst & Young LLP to Serve as the Company's Independent Registered Public Accounting Firm for the Fiscal Year Ending December 31, 2023.	✔ For
3. A Vote to Approve, on a Nonbinding Advisory Basis, the Compensation of the Company's Named Executive Officers.	✔ For
4. A Vote to Approve, on a Nonbinding Advisory Basis, the Frequency (i.e., every one, two or three years) of Holding Future Advisory Votes to Approve the Compensation of the Company's Named Executive Officers.	1 Year
5. A Vote to Approve the First Amendment to the United Airlines Holdings, Inc. 2021 Incentive Compensation Plan.	✔ For
6. A Vote to Approve the Amended and Restated United Airlines Holdings, Inc. Director Equity Incentive Plan.	✔ For

NOTE: Such other business as may properly come before the Annual Meeting or any adjournment or postponement thereof.

Prefer to receive an email instead? While voting on www.ProxyVote.com, be sure to click "Delivery Settings".