### SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

#### FORM 8-K

### **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported):

September 2, 2003

## CONTINENTAL AIRLINES, INC.

(Exact name of registrant as specified in its charter)

Delaware 1-10323 74-2099724

(State or other jurisdiction (Commission File Number) (IRS Employer

of incorporation) Identification No.)

1600 Smith Street, Dept. HQSEO, Houston, Texas 77002

(Address of principal executive offices) (Zip Code)

(713) 324-2950

(Registrant's telephone number, including area code)

## Item 5. Other Events.

On September 2, 2003, we issued a press release announcing our August performance and our estimated consolidated breakeven load factor for September. On September 3, 2003, we provided a letter to investors and analysts presenting information relating to our financial and operational outlook for the remainder of 2003. The press release and letter are filed herewith as Exhibits 99.1 and 99.2, respectively, and are incorporated herein by reference.

| Pursuant to the requirements of the Securities Excha<br>signed on its behalf by the undersigned hereunto dul | nge Act of 1934, Continental Airlines, Inc. has duly caused this report to be y authorized. |
|--|---|
|  | CONTINENTAL AIRLINES, INC.  |
|  |   |
|  |   |
| September 3, 2003  | By /s/ Jennifer L. Vogel  |
|  | Jennifer L. Vogel   |
|  | Vice President, General Counsel   |
|  | and Secretary   |
|  |   |
|  |   |
| EXHIBIT II   | NDEX  |

SIGNATURE

Item 7. Financial Statements and Exhibits.

1. Press Release

2. Letter to Investors and Analysts

a. Exhibits

99.1

99.2

Press Release

Letter to Investors and Analysts



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News archive: continental.com/news/ Address: P.O. Box 4607, Houston, TX 77210-4607

### **CONTINENTAL AIRLINES REPORTS**

### **OPERATIONAL PERFORMANCE FOR AUGUST 2003**

HOUSTON, Sept. 2, 2003 - Continental Airlines (NYSE: CAL) today reported a record August systemwide mainline load factor of 82.2 percent for August 2003, 3.1 points above last year's August load factor. In addition, the airline had a record August domestic mainline load factor of 82.2 percent, 3.6 points above August 2002, and an international mainline load factor of 82.3 percent, 2.5 points above August 2002.

During the month, Continental recorded a U.S. Department of Transportation on-time arrival rate of 79.8 percent and a systemwide completion factor of 99.7 percent for its mainline operations. Continental maintained strong reliability during the blackout, canceling only 30 flights for a 97.5 percent completion factor on Thursday, Aug. 14, and canceling only 15 flights for a 98.9 percent completion factor on Friday, Aug. 15.

"These operational results are outstanding by any standard, but our employees deserve special recognition for this performance in light of the massive power outages experienced in the northeastern United States and southeastern Canada last month," said President and COO Larry Kellner. "Our employees responded decisively to the power outages to keep Continental flying during the disruption and minimize the impact for our customers," said Kellner.

-more-

### OPERATIONAL PERFORMANCE FOR AUGUST 2003/Page 2

In August 2003, Continental flew 5.9 billion mainline revenue passenger miles (RPMs) and 7.1 billion mainline available seat miles (ASMs) systemwide, resulting in a traffic increase of 1.7 percent and a capacity decrease of 2.3 percent as compared to August 2002. Domestic mainline traffic was 3.5 billion RPMs in August 2003, up 1.9 percent from August 2002, and domestic mainline capacity was 4.2 billion ASMs, down 2.5 percent from August 2002.

Systemwide August 2003 mainline passenger revenue per available seat mile

(RASM) is estimated to have increased between 4 and 5 percent compared to August 2002. For July 2003, systemwide mainline passenger RASM increased 4.8 percent as compared to July 2002.

Continental's regional operations (Continental Express) set a record August load factor of 70.7 percent for the month, 4.3 points above last year's August load factor. Regional RPMs were 536.3 million and regional ASMs were 758.5 million in August 2003, resulting in a traffic increase of 46.3 percent and a capacity increase of 37.4 percent versus August 2002.

This press release contains forward-looking statements that are not limited to historical facts, but reflect the company's current beliefs, expectations or intentions regarding future events. All forward-looking statements involve risks and uncertainties that could cause actual results to differ materially from those in the forward-looking statements. For examples of such risks and uncertainties, please see the risk factors set forth in the company's 2002 10-K and its other securities filings, which identify important matters such as terrorist attacks, domestic and international economic conditions, the significant cost of aircraft fuel, labor costs, competition, regulatory matters and industry conditions, including the demand for air travel, the airline pricing environment and

industry capacity decisions. The company undertakes no obligation to publicly update or revise any forward-looking statements to reflect events or circumstances that may arise after the date of this press releas e.

## OPERATIONAL PERFORMANCE FOR AUGUST 2003/Page 3

## PRELIMINARY TRAFFIC RESULTS

| AUGUST    |                               | 2003         | 2002         | Change        |  |
|-----------|-------------------------------|--------------|--------------|---------------|--|
| REVENUE I | REVENUE PASSENGER MILES (000) |              |              |               |  |
| Γ         | Domestic                      | 3,491,835    | 3,425,357    | 1.9 Percent   |  |
|           |                               |              |              |               |  |
| I         | nternational                  | 2,362,036    | 2,333,339    | 1.2 Percent   |  |
| Т         | Transatlantic                 | 1,118,736    | 1,103,642    | 1.4 Percent   |  |
| L         | Latin America                 | 762,357      | 714,380      | 6.7 Percent   |  |
| P         | Pacific                       | 480,944      | 515,317      | (6.7) Percent |  |
| N         | Mainline                      | 5,853,871    | 5,758,696    | 1.7 Percent   |  |
| F         | Regional                      | 536,251      | 366,568      | 46.3 Percent  |  |
| AVAILABLE | E SEAT MILES (000)            |              |              |               |  |
| Γ         | Oomestic                      | 4,249,634    | 4,358,739    | (2.5) Percent |  |
| I         | nternational                  | 2,868,608    | 2,923,543    | (1.9) Percent |  |
| Т         | Transatlantic                 | 1,303,857    | 1,333,198    | (2.2) Percent |  |
| L         | Latin America                 | 928,334      | 932,302      | (0.4) Percent |  |
| P         | Pacific                       | 636,417      | 658,043      | (3.3) Percent |  |
| N         | <b>Mainline</b>               | 7,118,242    | 7,282,282    | (2.3) Percent |  |
| F         | Regional                      | 758,480      | 551,865      | 37.4 Percent  |  |
| PASSENGE  | R LOAD FACTOR                 |              |              |               |  |
| Γ         | Domestic                      | 82.2 Percent | 78.6 Percent | 3.6 Points    |  |
| I         | nternational                  | 82.3 Percent | 79.8 Percent | 2.5 Points    |  |
| Т         | Transatlantic                 | 85.8 Percent | 82.8 Percent | 3.0 Points    |  |

|                               | Latin America        | 82.1 Percent    | 76.6 Percent | 5.5 Points     |
|-------------------------------|----------------------|-----------------|--------------|----------------|
|                               | Pacific              | 75.6 Percent    | 78.3 Percent | (2.7) Points   |
|                               | No. 1.11.            | 00 2 D          | 70.1 D       | 24 P. '        |
|                               | Mainline             | 82.2 Percent    | 79.1 Percent | 3.1 Points     |
|                               | Regional             | 70.7 Percent    | 66.4 Percent | 4.3 Points     |
| CARGO REVENUE TON MILES (000) |                      |                 |              |                |
|                               | Total                | 73,128          | 76,599       | (4.5) Percent  |
|                               |                      |                 |              |                |
|                               |                      |                 | (more)       |                |
|                               |                      |                 | (more)       |                |
| OPERATIO                      | NAL PERFORMANCE FO   | R AUGUST 2003/1 | Page 4       |                |
| YEAR-TO                       |                      | 2003            | 2002         | Change         |
| DATE                          |                      |                 |              |                |
| REVENU                        | E PASSENGER MILES    | (000)           |              |                |
|                               | Domestic             | 24,505,218      | 24,850,301   | (1.4) Percent  |
|                               | International        | 15,317,535      | 16,129,981   | (5.0) Percent  |
|                               | Transatlantic        | 6,914,839       | 7,130,375    | (3.0) Percent  |
|                               | Latin America        | 5,447,516       | 5,355,733    | 1.7 Percent    |
|                               | Pacific              | 2,955,180       | 3,643,873    | (18.9) Percent |
|                               | Mainline             | 20 022 752      | 40 000 202   | (2.0) Dovement |
|                               | Mamme                | 39,822,753      | 40,980,282   | (2.8) Percent  |
|                               | Regional             | 3,655,937       | 2,567,220    | 42.4 Percent   |
| A                             |                      |                 |              |                |
| AVAILAE                       | BLE SEAT MILES (000) | 24 525 660      | 22 062 052   | (2.0) P        |
|                               | Domestic             | 31,725,669      | 32,962,873   | (3.8) Percent  |
|                               | International        | 20,765,562      | 21,021,609   | (1.2) Percent  |
|                               | Transatlantic        | 9,104,469       | 9,018,338    | 1.0 Percent    |
|                               | Latin America        | 7,245,028       | 7,237,254    | 0.1 Percent    |
|                               | Pacific              | 4,416,065       | 4,766,017    | (7.3) Percent  |
|                               |                      |                 |              |                |

| Mainline                         | 52,491,231      | 53,984,482   | (2.8) Percent       |  |
|----------------------------------|-----------------|--------------|---------------------|--|
| Regional                         | 5,385,731       | 4,046,647    | 33.1 Percent        |  |
| PASSENGER LOAD FACTOR            |                 |              |                     |  |
| Domestic                         | 77.2 Percent    | 75.4 Percent | 1.8 Points          |  |
| International                    | 73.8 Percent    | 76.7 Percent | (2.9) <b>Points</b> |  |
| Transatlantic                    | 75.9 Percent    | 79.1 Percent | (3.2) Points        |  |
| Latin America                    | 75.2 Percent    | 74.0 Percent | 1.2 Points          |  |
| Pacific                          | 66.9 Percent    | 76.5 Percent | (9.6) Points        |  |
| Mainline                         | 75.9 Percent    | 75.9 Percent | - Points            |  |
| Regional                         | 67.9 Percent    | 63.4 Percent | 4.5 Points          |  |
| CARGO REVENUE TON MILES (000)    |                 |              |                     |  |
| Total                            | 607,100         | 587,701      | 3.3 Percent         |  |
|                                  |                 |              |                     |  |
|                                  |                 | (more)       |                     |  |
| OPERATIONAL PERFORMANCE FO       | R AUGUST 2003/F | Page 5       |                     |  |
| PRELIMIN                         | NARY OPERAT     | IONAL AND FI | NANCIAL RESULT      |  |
| AUGUST                           | 2003            | 2002         | Change              |  |
| On-Time Performance <sup>1</sup> | 79.8%           | 83.3%        | (3.5) <b>Points</b> |  |

## TS

| AUGUST                                | 2003                | 2002  | Change              |
|---------------------------------------|---------------------|-------|---------------------|
| On-Time Performance <sup>1</sup>      | 79.8%               | 83.3% | (3.5) <b>Points</b> |
| Completion Factor <sup>2</sup>        | 99.7%               | 99.9% | (0.2) Points        |
| YEAR-TO-DATE                          | 2003                | 2002  | Change              |
| On-Time Performance <sup>1</sup>      | 82.8%               | 84.6% | (1.8) Points        |
| Completion Factor <sup>2</sup>        | 99.4%               | 99.8% | (0.4) Points        |
| July 2003 consolidated breakeven load | factor <sup>3</sup> |       | 76.4 Percent        |

4-5 Percent

August 2003 estimated average price per gallon of fuel, excluding fuel taxes

82 Cents

**August 2003** estimated consolidated breakeven load factor<sup>3</sup>

74 Percent

August 2003 actual consolidated load factor<sup>4</sup>

81.1 Percent

**September 2003** estimated consolidated breakeven load factor  $^3$ 

**78 Percent** 

| YEAR-OVER-YEAR RASM <sup>5</sup> | 2002 vs. 2001  | 2002 vs. 2000   |
|----------------------------------|--|---|
| May                              | (6.3) Percent  | (15.1) Percent  |
| June                             | (5.5) Percent  | (15.5) Percent  |
| July                             | (4.0) Percent  | (13.5) Percent  |
| August                           | (2.7) Percent  | (15.2) Percent  |
| September                        | 10.8 Percent   | (17.6) Percent  |
| October                          | 9.3 Percent  | (15.7) Percent  |
| November                         | (1.7) Percent  | (18.4) Percent  |
| December                         | 10.1 Percent   | (5.7) Percent   |
|                                  |  |   |
|                                  | 2003 vs. 2002  | 2003 vs. 2001   |
| January                          | 2003 vs. 2002<br>3.6 Percent   | <b>2003 vs. 2001</b> (10.9) Percent   |
| January<br>February              |  |   |
| •                                | 3.6 Percent  | (10.9) Percent  |
| February                         | 3.6 Percent (0.4) Percent  | (10.9) Percent<br>(11.3) Percent  |
| February<br>March                | 3.6 Percent (0.4) Percent (11.8) Percent                                       | <ul><li>(10.9) Percent</li><li>(11.3) Percent</li><li>(17.4) Percent</li></ul>  |
| February March April             | 3.6 Percent (0.4) Percent (11.8) Percent (1.1) Percent                         | <ul><li>(10.9) Percent</li><li>(11.3) Percent</li><li>(17.4) Percent</li><li>(11.3) Percent</li></ul>   |
| February March April May         | 3.6 Percent (0.4) Percent (11.8) Percent (1.1) Percent 2.0 Percent             | <ul><li>(10.9) Percent</li><li>(11.3) Percent</li><li>(17.4) Percent</li><li>(11.3) Percent</li><li>(4.4) Percent</li></ul>                       |
| February March April May June    | 3.6 Percent (0.4) Percent (11.8) Percent (1.1) Percent 2.0 Percent 0.4 Percent | <ul><li>(10.9) Percent</li><li>(11.3) Percent</li><li>(17.4) Percent</li><li>(11.3) Percent</li><li>(4.4) Percent</li><li>(5.1) Percent</li></ul> |

<sup>1</sup> Department of Transportation Arrivals within 14 minutes

<sup>2</sup> System Mileage Completion Percentage

<sup>3</sup> Consolidated load factor (including Continental Airlines and Continental Express) needed to break even on a consolidated net income

basis. Actual consolidated breakeven load factor may vary significantly from estimates depending on actual passenger revenue yields,

fuel price and other factors. Month-to-date consolidated load factor information can be found on Continental's website at

continental.com in the Investor Relations-Financial/Traffic Releases section.

<sup>4</sup> Includes Continental Airlines and Continental Express

<sup>5</sup> CAL has been releasing RASM data since May 2001



Sarah Zaozirny Director - Investor Relations 1600 Smith Street, HQSII Houston, Texas 77002

September 3, 2003

## Dear Investors and Analysts:

Attached are updated current expectations for several operating and financial statistics for third quarter and full year 2003 (Attachment A). Please note that we have added consolidated cost per available seat mile ("CASM") to our list of forward-looking financial statistics. In addition, going forward we will report the interest paid on our 6% Convertible Preferred securities (Term Income Deferrable Equity Securities) as Interest Expense rather than Preferred Dividends of Trust due to an accounting rule change (FIN 46). We have adjusted our guidance for Net Interest Expense accordingly.

As we enter the fall, we remain cautious about the outlook for the industry. We have seen some recovery in demand, and the industry fall fare sales thus far have been less aggressive than in prior years. However, despite these improvements, excess industry capacity relative to seasonal demand and the growth of low-cost carriers are keeping downward pressure on yields. While we anticipate some year-over-year ("yoy") revenue per available seat mile ("RASM") improvement, we still expect that it will be another challenging fall and winter season.

Domestic advanced bookings for September continue to be strong and we expect load factors for the month to be up about 3 points over last year. The October domestic bookings trend indicates load factors yoy will be up about 2 points. Trans-Atlantic and Latin bookings also continue to show some strength. September/October load factors for Trans-Atlantic are expected to be up 1-2 points yoy with Latin load factors up 3-4 points yoy. Micronesia is still suffering from continued regional economic weakness and the destruction of typhoon Pongsona that hit early this year. Pacific bookings through the rest of the month indicate we should see some load factor improvements yoy in September and October.

Also of note, ExpressJet recently issued \$137.2 million of convertible debt. ExpressJet used the net proceeds to purchase 9.8 million shares of its stock from Continental thereby reducing Continental's ownership of ExpressJet from 53.1% to 44.6% (includes \$12.2 million over-allotment). Continental has contributed approximately \$127 million of the proceeds from this transaction to its employee pension plan. Year-to-date we have contributed approximately \$169 million to the pension plan, more than satisfying our minimum cash contribution due this year.

Under Financial Accounting Standards Board ("FASB") Interpretation 46, "Consolidation of Variable Interest Entities" ("FIN 46"), if an entity is determined to be a "variable interest entity", the entity must be consolidated by the "primary beneficiary". We are continuing to evaluate the impact of FIN 46. After our preliminary review, we believe that ExpressJet meets the definition of a variable interest entity and that Continental remains the primary beneficiary despite our ownership interest falling below 50%. As a result, ExpressJet will remain consolidated in Continental's financial statements with the percentage ownership change reflected in Minority Interest on the balance sheet and income statement.

For other information regarding Continental Airlines, please visit our website at continental.com. If you have any questions regarding this information, please do not hesitate to contact us.

Sincerely,

# Sarah Zaozirny



## **Continental Airlines' Quarterly Update**

2003 Estimated Year-over-Year %Change

| <u>ASMs</u>    | <u>3<sup>rd</sup> Qtr.(E)</u> | <u>4<sup>th</sup> Qtr.(E)</u> | <u>Full Year(E)</u> |
|----------------|-------------------------------|-------------------------------|---------------------|
| Domestic       | (2.0)%                        | (1.0)%                        | (3.0)%              |
| Latin America  | (3.0)%                        | (5.5)%                        | (2.0)%              |
| Trans-Atlantic | (1.0)%                        | 2.5%                          | 1.5 %               |
| Pacific        | (7.0)%                        | (0.5)%                        | (5.5)%              |
| Total Mainline | (2.3)%                        | (1.0)%                        | (2.5)%              |
| Regional       | 42.0%                         | 40.5%                         | 36.0%               |

2003 Estimate

| <b>Load Factor</b> | <u>3<sup>rd</sup> Qtr.(E)</u> | <u>Full Year(E)</u> |
|--------------------|-------------------------------|---------------------|
| Mainline           | 79 - 80%                      | 74 - 75%            |
| Regional           | 70 - 71%                      | 67 - 68%            |

2003 Estimated (cents)

| Mainline Operating Statistics    | <u>3<sup>rd</sup> Qtr.(E)</u> | <u>Full Year(E)</u> |
|----------------------------------|-------------------------------|---------------------|
| CASM (including special items)   | 9.00 - 9.05                   | 9.37 - 9.42         |
| Special items per ASM (a)        |                               | (0.12)              |
| CASM Holding Fuel Price Constant |                               |                     |
| (including special items)(b)     | 8.82 - 8.87                   | 9.08 - 9.13         |

2003 Estimated (cents)

| Consolidated Operating Statistics | <u>3<sup>rd</sup> Qtr.(E)</u> | <u>Full Year(E)</u> |
|-----------------------------------|-------------------------------|---------------------|
| CASM (including special items)    | 9.58 - 9.63                   | 9.98 - 10.03        |
| Special items per ASM (a)         |                               | (0.11)              |

2003 Estimate

| Fuel Gallons Consumed | <u>3<sup>rd</sup> Qtr.(E)</u> | <u>Full Year(E)</u> |
|-----------------------|-------------------------------|---------------------|
| Mainline              | 330 Million                   | 1,250 Million       |
| Regional              | 58 Million                    | 215 Million         |

| Fuel Price (excluding fuel taxes) | 83 - 84 cents | 86 - 89 cents        |
|-----------------------------------|---------------|----------------------|
|                                   | % of Volume   | Wtd. Average         |
| Fuel Hedges                       | <u>Hedged</u> | Strike Price of Caps |
| Third Quarter                     | 25%           | \$27/Barrel          |

Fourth Quarter 25% \$27/Barrel

| <u>2003</u> | Estimated Amounts ( | (\$ <u>Millions)</u> |
|-------------|---------------------|----------------------|
| u al        | _                   |                      |

| Selected Expense Amounts              | <u>3<sup>rd</sup> Qtr.(E)</u> | <u>Full Year(E)</u> |
|---------------------------------------|-------------------------------|---------------------|
| Aircraft Rent                         | \$225                         | \$895               |
| Landing Fees & Other Rentals          | \$165                         | \$635               |
| Depreciation & Amortization           | \$110                         | \$447               |
| Net Interest Expense                  | \$90                          | \$345               |
| Dividends on Preferred Stock of Trust | \$0.0                         | \$4.8               |

## 2003 Estimated Amounts

| <b>Cash Capital Expenditures</b>     | (\$Millions) |
|--------------------------------------|--------------|
| Fleet & Fleet Related                | \$90         |
| Non-Fleet                            | 100          |
| Rotable Parts & Capitalized Interest | <u>70</u>    |
| Total                                | \$260        |
| Net Purchase Deposits                | <u>(50)</u>  |
|                                      | \$210        |

## Continental Airlines, Inc. Quarterly Tax Computation

Tax Related to XJT Minority Interest\*
Permanent Tax Differences
Total Tax

Permanent tax differences are primarily related to non-deductible per diems, meals and entertainment.

## **EPS Estimated Share Count**

Share count estimates for calculating basic and diluted earnings per share at different income levels are as follows:

## Third Quarter 2003 (Millions)

| Quarterly           | Number       | of Shares      |                  |
|---------------------|--------------|----------------|------------------|
| Earnings Level      | <u>Basic</u> | <u>Diluted</u> | Interest Addback |
| Over \$35           | 65.4         | 74.6           | \$3.6            |
| Between \$19 - \$35 | 65.4         | 70.5           | \$1.4            |
| Under \$19          | 65.4         | 65.4           |                  |

## Full Year 2003 (Millions)

| Year-to-date         | Number       | of Shares      |                  |
|----------------------|--------------|----------------|------------------|
| Earnings Level       | <u>Basic</u> | <u>Diluted</u> | Interest Addback |
| Over \$140           | 65.4         | 74.5           | \$14.2           |
| Between \$74 - \$140 | 65.4         | 70.4           | \$5.7            |
| Under \$74           | 65.4         | 65.4           |                  |

These share count charts are based upon several assumptions including market stock price and number of shares outstanding. The number of shares used in the actual EPS calculation will likely be different from those set forth above.

- a. Special items include a \$65 million charge during the first quarter of 2003 and a security fee reimbursement (\$173 million related to mainline operations and an additional \$3 million related to regional operations) and a \$14 million charge associated with the deferral of aircraft deliveries in the second quarter 2003.
- b. Cost per available seat mile holding fuel rate constant is computed by dividing operating cost by available seat miles, adjusting average fuel price per gallon for the most recent period to equal the average fuel price per gallon for the corresponding period in the prior year. This statistic provides management and investors the ability to measure and monitor Continental's cost performance absent fuel price volatility. Both the cost and availability of fuel are subject to many economic and political factors and therefore are beyond our control.

<sup>\*</sup>Assumes 53.1% ownership in July, 45.1% ownership in August and 44.6% ownership in September.